AR28

Digitized by the Internet Archive in 2023 with funding from University of Alberta Library

Imasco Limited*

Annual Report 1970

Si vous désirez recevoir ce rapport annuel en français, veuillez vous adresser au Secrétaire, case postale 6800 Montréal 101, Canada

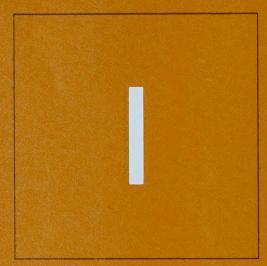
Table of Contents

- 2 The New Symbol
- 3 The Year at a Glance
- 4 President's Report
- 6 Divisional Reports
- 10 Divisional Organization and Principal Operating Companies
- 12 Comments on the Year's Operations
- 13 Consolidated Statement of Earnings
- 13 Consolidated Statement of Retained Earnings
- 14 Consolidated Balance Sheet
- 15 Consolidated Statement of Source and Application of Funds
- Notes to Consolidated Financial Statements
- 19 Auditors' Report
- 19 Registrars
- 19 Stock Exchange Listings
- 20 Ten Year Review

The imasco symbol represents an expanding group of companies, closely related through a common underlying endeavour, the development and marketing of consumer products of high quality. Expansion and growth bring certain images to mind, each as a tree branching out.



in relating this imagery to the word imasco, the initial 'l' in simplified form might be the trunk of a tree.



From this initial, the branches of the acious divisions extend. Although the professes are defined at the ends, they may the capacity for further growth asyond their present definition. Dynamic, growth and a contemporary and progressive attitude are thus reflected in the symbol.



The Year at a Glance	1970	1969	Increase
		Thousar	ds of dollars
Sales	582,163	512,987	69,176
Net earnings before extraordinary items	15,691	13,383	2,308
Net earnings after extraordinary items	15,691	12,226	3,465
Earned per common share before extraordinary items	1.59	1.35	0.24
Dividends per common share*			
Regular dividends	.70	.70	
Extra dividends in respect of prior year	.10	.10	
Total paid in the year	.80	.80	
Working capital	99,087	95,650	3,437
Total assets	243,151	234,136	9,015
Shareholders' equity	127,031	119,221	7,810

^{*}In February 1971 an extra dividend was declared of 20 cents per common share in respect of 1970.

This is our first major communication to you under our new name, Imasco Limited. In 1970, we changed our name, moved our corporate headquarters, and adopted a symbol to give visual expression to our new structure and character.

These and other changes are the result of long planning to meet the challenges of today's marketplace. Although the head office is physically separated from all our operating companies, we shall keep our contacts with them close and continuous.

The Company has been organized into three divisions, Tobacco, Food and UCS, with Imasco Limited as the senior operating company.

Three new directors were elected at a Special General Meeting in September. They are Ian W. Murray, John J. Ruffo and John F. Taormina, and all are vice-presidents of Imasco Limited.

These senior appointments of executives skilled in management and marketing reflect our stronger orientation towards growth in the marketing of diversified consumer products in Canada and the United States.

Norman A. Dann has been named vicepresident of public relations, an appointment that reflects our awareness of the importance of good communications at all levels, both inside and outside the Company.

We have had record financial results with some outstanding performances by several companies in the group, notably Imperial Tobacco Products Limited, United Cigar Stores, Limited, Growers' Wine Company Limited and Pasquale Bros. Limited.

Consolidated sales for the year were \$582,163,000, a 13 per cent increase over 1969.

Operating profit for the year was \$35,529,000, an increase of 22 per cent

over last year. Net earnings were \$15,691,000, equal to \$1.59 a share, compared with \$1.35 in 1969 before extraordinary items.

Dividends for 1970, including an extra 20 cents declared February 1, 1971, totalled 90 cents a common share. This is 10 cents a share higher than for 1969.

Two senior executives resigned from the Board of Directors in 1970. Leo C. Laporte, a leading authority in the field of tobacco science in Canada, has become the full-time executive director of the Canadian Tobacco Manufacturers Council. Gilles H. Paquette withdrew from the Board for health reasons but remains active in personnel administration.

Our new corporate structure and the competitive nature of the industries in which the Imasco group of companies operates have brought new responsibilities to many of our employees. We believe that good communications, personal contact, and challenging opportunities will make every employee aware that each is an important part of Imasco Limited.

On behalf of the Board of Directors

President

Montreal, February 19,1971

Three directors appointed in 1970 meet with President Paul Paré in the Company's new offices at Westmount Square. From left, John J. Ruffo, lan W. Murray, Mr. Paré and John F. Taormina.



Tobacco Division

The two most significant events in the tobacco industry in 1970 were the success of Sweet Caps and the industry's voluntary withdrawal of incentive promotions.

For Imperial Tobacco Products, 1970 results were the best ever achieved in the history of the company. In a year in which unit cigarette sales in Canada were up by seven per cent, Imperial Tobacco's sales increased by 16 per cent.

Sweet Caporal cigarettes, one of Imperial Tobacco's oldest trademarks, held a relatively minor position in the market when it was re-introduced in the Maritime Provinces in late 1969. With new packaging and an exciting promotional game, Sweet Caporal quickly broke all records for market performance of a new brand.

On July 1, 1970, the industry discontinued all cash and instant gift incentive programs. This voluntary withdrawal by the Company together with the rest of the industry was primarily in response to criticism of these marketing practices by some government authorities.

As expected, the principal effect of this move was the decline of all brands in this segment of the market. Sweet Caporal, because of its leading position, inevitably suffered the most, although both this brand and Peter Jackson stabilized within months and remain highly popular.

A secondary effect has been a return of customer loyalty to non-incentive brands, and benefiting from this trend have been such well established Imperial Tobacco trademarks as Player's and du Maurier.

The company continues to associate these two brands with major sporting and cultural activities in Canada. The fifth Player's Grand Prix sports car race will be held this year at Mosport Park, Ontario and Player's will extend its support in 1971 to regional motor racing events, principally in British Columbia and Ontario.

During the year, du Maurier cigarettes sponsored symphony pops concerts in Vancouver, Regina and Winnipeg. Called "du Maurier Presents", this series of concerts will be extended in 1971 to Calgary, Edmonton, Hamilton and other cities. In Quebec, the company is a major supporter of ballet and also contributes to many other groups in the performing arts.

A significant event in the Canadian world of golf took place in November with the signing of a five year contract between Imperial Tobacco Products Limited and the Royal Canadian Golf Association, linking Peter Jackson cigarettes with the Canadian Open Golf Championship. Peter Jackson will guarantee \$150,000 in prize money, and sponsor provincial "opens" across the country.

The company's interest in the social problems of environmental control and conservation is tangibly expressed in the White Owl Conservation Award which is presented annually to the individual or organization judged to have contributed most to conservation in Canada. Nine prominent Canadians joined the Award Committee early in 1970 and helped to distribute White Owl grants to action groups across the country.

The Award Committee sponsored a conference of the leaders of anti-pollution and conservation organizations in Canada in August which resulted in the formation of a national coordinating office called the Canadian Association on Human Environment.

The cigar market in Canada increased by an unprecedented 11 per cent in 1970. This growth is largely attributable to the increasing sales of small cigars or cigarillos. During the year, General Cigar Company introduced Colts, a new member of the Old Port family. These cigars, shorter than cigarillos and plastic tipped, have proved extremely popular in the selected areas where they have been marketed and will be distributed nationally as stock becomes available.

Supplies of flue-cured tobacco for both domestic use and export will be plentiful in 1971. The 1970 Ontario crop, planted to obtain a yield of 170,000,000 pounds, will exceed this figure by some 25,000,000 pounds.

In October, notice of legislation to limit tobacco marketing activities was included in the Speech from the Throne at the opening of parliament. To date, no legislation has been introduced in the House of Commons. The Company, in concert with the other members of the Canadian Tobacco Industry, stands ready as always to cooperate with the government.

Food Division

The Food Division of the Company, incorporated under the name of Imasco Foods Corporation, is made up of Progresso Foods Corp., S and W Fine Foods, Inc. and Pasquale Bros. Limited. General manager of the Food Division is John F. Taormina who is assisted by a team of specialists experienced in all aspects of food processing and marketing.

Construction of a large food processing plant at Vineland, New Jersey, was completed in the autumn of 1970, replacing an older building in the same city. Installation of machinery is underway, initial production lines are being run in and an engineering program to meet production requirements of the Food Division is being implemented.

A can-making installation has been built in conjunction with the Vineland plant. This facility will provide ready availability of containers and will be in production during the first half of 1971.

In September, Progresso Foods began market-testing its products on the west coast of the United States in cooperation with S and W, and first results are encouraging.

Sales of S and W products increased in 1970 but profits declined owing to con-

Top: Peter Jackson cigarettes became the new sponsor of the Canadian Open Golf Championship in 1970. The sponsorship agreement was signed at Richelieu Valley Golf and Country Club by Arthur Johnson and J. Campbell MacLean on behalf of the Royal Canadian Golf Association, and Paul Paré and Edmond Ricard for Peter Jackson cigarettes.

Bottom left: A combination of quality and an exciting Poker Hands game for cash prizes made Sweet Caporal cigarettes an outstanding success in 1970.

Bottom right: A management team was formed in 1970 to coordinate the activities of the three companies in the Food Division. Made up of senior members of Imasco Limited and the food companies, this group is responsible for planning and developing corporate food interests in both the United States and Canada.







tinuing depressed margins in the food industry in the United States.

Legislation against the use of cyclamates in diet foods caused inventory losses of some \$455,000 in one of the two Nutradiet lines. A new formula is now used in the sweetened Nutradiet line and sales are returning to normal levels and should increase in 1971.

In Canada, Pasquale Bros. Limited had an exceptionally good year and more extensive market coverage for Unico products is planned for 1971.

The opening of the Vineland plant, the formation of the Food Division, the consolidation and integration of facilities among the three companies and the planning of an aggressive marketing campaign have been the chief activities in the food group in 1970. These activities will continue in 1971, and major advances in the marketplace can be looked for in 1972.

UCS Division

The UCS Division comprises United Cigar Stores, Limited, Growers' Wine Company Limited, and Simtel/Editel.

Benefiting from a new management philosophy which emphasizes decentralization, United Cigar Stores had a record year in 1970. Operating profits of \$784,000 were up \$701,000.

Growers' Wine also had a good year in 1970. Sales increased by 13 per cent and net profit by 75 per cent.

Several new brands of wine were introduced in 1970, initially in British Columbia. They are Beau Séjour Cold Duck, Duet Sparkling Rosé and White, Muana Kai, and Beau Séjour Red Extra Dry.

Simtel/Editel has become one of Canada's most advanced video tape production companies. In 1970, the company developed a portable color video tape camera. Designed by Ross Jebson, vice-president,

utilizing Ampex equipment, the camera has great potential for outside broadcasting and the production of television commercials. In 1971 the company will also acquire a mobile unit containing five color cameras and editing, playback and audio facilities for producing finished programs on video tape.

Top: In the food processing department of the Vineland plant, Eugene Taormina, Jr., plant manager, at right, shows some of the quality ingredients that go into Progresso products to Gordon Fuller and Clifford Warren.

Bottom: Ross Jebson demonstrates features of the new portable video tape color camera to John Douglas, president of Simtel/Editel, at the company's studios in Place Bonaventure, Montreal.





Imasco Limited
Wentreal, Canada

Directors

William H. Booth Bernard Dansereau, Q.C. John M. Keith Ian W. Murray Paul Paré L. Edmond Ricard George G. Ross, C.A. John J. Ruffo John F. Taormina Clifford Warren

Officers

John M. Keith, Chairman of the Board Paul Paré, President William H. Booth, Vice-President Norman A. Dann, Vice-President Bernard Dansereau, Q.C., Vice-President and General Counsel Ian W. Murray, Vice-President Gilles H. Paquette, Vice-President L. Edmond Ricard, Vice-President George G. Ross, C. A., Vice-President John J. Ruffo, Vice-President John F. Taormina, Vice-President Clifford Warren, Vice-President Norman J. Flynn, Secretary Matthews Glezos, Treasurer Ronald F. Findlay, C. A., Corporate Comptroller Gerald L. Bazinet, Assistant Secretary John N. Economides, Assistant Treasurer

Food Division

Tobacco Division

Imperial Tobacco Products Limited Montreal, Canada

Paul Paré, President
L. Edmond Ricard, Vice-President and
General Manager
Peter R. Austin, Vice-President
Robertson M. Gibb, Vice-President
D. Edward Kearney, Vice-President
Thomas R. Lamont, Vice-President
Jean-Louis Mercier, Vice-President and
Comptroller

William J. Ross, Vice-President Lorne A. Rowell, Vice-President Jean St-Jacques, Vice-President Clifford Warren, Vice-President Douglas G. Myers, Secretary Matthews Glezos, Treasurer Gerald L. Bazinet, Assistant Secretary

General Cigar Company, Limited Montreal, Canada

Robert B. Alexander, President G. William Goring, Vice-President D. Edward Kearney, Vice-President L. Edmond Ricard, Vice-President Clifford Warren, Vice-President Norman J. Flynn, Secretary Matthews Glezos, Treasurer Gerald L. Bazinet, Assistant Secretary

Imperial Leaf Tobacco Company of Canada Limited Montreal. Canada

Paul Paré, President
D. Edward Kearney, Vice-President
L. Edmond Ricard, Vice-President
Clifford Warren, Vice-President
Norman J. Flynn, Secretary
Matthews Glezos, Treasurer
Gerald L. Bazinet, Assistant Secretary

Imasco Foods Corporation New York, U.S.A.

Paul Paré, President
John F. Taormina, Vice-President and
General Manager
Gordon W. Fuller, Vice-President
Nicholas R. Marona, Vice-President
George J. Torggler, Vice-President,
Secretary and Comptroller
Matthews Glezos, Treasurer
Gerald L. Bazinet, Assistant Secretary

Progresso Foods Corp. Jersey City, U.S.A.

Board
John F. Taormina, President
Edward Laraja, Vice-President
Nicholas R. Marona, Vice-President
Eugene Taormina, Jr., Vice-President
George J. Torggler, Vice-President
Gasper Taormina, Secretary, Treasurer
and Comptroller
Gerald L. Bazinet, Assistant Secretary

Matthews Glezos, Assistant Treasurer

Frank G. Taormina, Chairman of the

S and W Fine Foods, Inc. San Francisco, U.S.A.

Robert B. MacLean, Chairman of the Board Lawrence L. Anderson, Jr., President Charles R. Angin, Vice-President Norman L. Correia, Vice-President, Secretary and Comptroller Robert C. Fogel, Vice-President Robert M. Hrubesch, Vice-President Matthews Glezos, Treasurer

Alvin D. Thomas, Assistant Secretary

Pasquale Bros. Limited

Gerald L. Bazinet, Assistant Secretary

Toronto, Canada Edward C. Pasquale, Sr., Chairman of the

Edward C. Pasquale, Jr., President Nito Pasquale, Vice-President Mrs. Georgina Madott, Secretary/ Treasurer

Gerald L. Bazinet, Assistant Secretary Matthews Glezos, Assistant Treasurer

United Cigar Stores, Limited Toronto, Canada

John J. Ruffo, President
J. Raymond Denis, Vice-President
Borden D. Joynt, Vice-President
G. H. Kelly, Vice-President
J. F. Mathers, Vice-President and
Treasurer

V. W. McWatters, Vice-President G. G. Sherwood, Vice-President Peter A. Thomson, Vice-President and Secretary

F. C. Van Parys, Vice-President
H. B. Wells, Vice-President
B. D. Williams, Vice-President
Gerald L. Bazinet, Assistant Secretary
K. L. Murphy, Assistant Secretary

Growers' Wine Company Limited Victoria, Canada

H. Derek Haxell, President
A. Donald Lauder, Vice-President
Ronald M. Statham, Secretary/Treasurer

Simtel Incorporated Editel Productions Ltd Montreal, Canada

A. John Douglas, President G. Ross Jebson, Vice-President Joseph T. Coates, Secretary/Treasurer

Comments on the Year's Operations

Consolidated earnings .	Consolidated sales for 1970 at \$582,163,000 showed an increase of \$69,176,000 or 13.5%. The Tobacco Division, whose sales were up \$54,325,000 or 14%, accounts for 79% of this increase. Food Division sales increased by \$14,573,000 principally due to the inclusion of Progresso Foods Corp. and Pasquale Bros. Limited for the full year as compared with nine months and three months respectively in 1969. Wine sales showed a decrease of \$145,000 brought about by the disposal of the business of Beau Chatel Wines Limited at the end of 1969. Growers' Wine Company Limited's sales increased 13% to \$5,925,000. Consolidated earnings from operations at \$35,529,000 were up \$6,495,000 or 22%. The increases occurred in tobacco operations \$6,511,000, retail operations \$701,000 and wine operations \$552,000 and were offset by a decrease of \$378,000 in the Food Division and an increase in general administration and nonrecurring items of \$891,000.	Included in general administration and nonrecurring items in Note 2 to the financial statements are three significant nonrecurring items; a loss incurred on inventories of products containing cyclamates of \$455,000, start up costs of the new food processing plant \$288,000, and a nonrecurring profit of \$803,000 on the sale of properties by United Cigar Stores, Limited and Growers' Wine Company Limited. In addition, final disposal costs of Beau Chatel Wines Limited and other nonrecurring items amounted to \$239,000. Interest at \$4,610,000 showed an increase of \$1,070,000 reflecting increased borrowings for a longer period at higher rates of interest. Net earnings before extraordinary items at \$15,691,000 were up \$2,308,000 or 17% over last year. After making allowance for dividends on preferred shares, net earnings amounted to \$1.59 per common share compared with \$1.35 before extraordinary items in 1969.
Consolidated retained earnings	Owing to certain income tax considerations affecting the 1969 acquisitions, adjustments of \$203,000 to goodwill written off have been credited to retained earnings. After the above adjustments pertaining to goodwill, the payment of common dividends totalling \$7,736,000	or 80 cents per share and allowance for dividends on the 6% cumulative preference shares of \$348,000, consolidated retained earnings at \$70,648,000 increased \$7,810,000 from the 1969 figure of \$62,838,000.
Balance sheet	Working capital at \$99,087,000 increased \$3,437,000 as explained in the Consolid-	ated Statement of Source and Application of Funds.
General	An extra dividend of 20 cents per common share in respect of 1970 results and the first interim dividend for 1971 of 17½ cents per share were declared payable March 31, 1971. The company is considering long term	borrowing, chiefly to replace term bank loans of some \$29,000,000 in U.S. funds. A preliminary prospectus has been filed with the principal securities commissions in Canada.

Consolidated Statement of Earnings		1970	
		Thousar	ds of dollars
	Sales (Note 2) Sales and excise taxes	582,163 258,166	512,987 224,962
	Operating costs (Note 5)	323,997 288,468	288,025 258,991
	Earnings from operations (Note 2) Income from investments Interest expense (Note 5)	35,529 191 (4,610)	29,034 522 (3,540)
	Earnings before income taxes Income taxes (Note 5)	31,110 15,154	26,016 12,540
	Minority interest	15,956 265	13,476 93
	Net earnings before extraordinary items Extraordinary items (Note 3)	15,691	13,383 (1,157)
	Net earnings after extraordinary items	15,691	12,226
	Earnings per common share Before extraordinary items After extraordinary items	\$1.59 \$1.59	\$1.35 \$1.23
Consolidated Statement of Retained	d Earnings		
	Retained earnings — beginning of year Net earnings after extraordinary items Redemption of 6% cumulative preference shares Goodwill on consolidation of subsidiary companies	62,838 15,691 —	83,363 12,226 (30)
	(Note 1) Dividends (Note 8)	203 (8,084)	(24,637) (8,084)
	Retained earnings — end of year	70,648	62,838

The attached notes form an integral part of these statements.

Consolidated Balance Sheet		1970	1969
		Thousar	nds of dollars
Current assets	Cash and term deposits Marketable securities (at market value)	6,365 69	19,870 58
	Accounts receivable	36,624	35,561
	Notes receivable	3,976	
	Inventories (Note 4)	125,293	111,405
	Prepaid expenses	1,452	924
	Total current assets	173,779	167,818
Current liabilities	Bank indebtedness	32,243	27,786
Current habilities	Accounts payable and accrued liabilities	19,992	19,822
	Income, excise and other taxes	22,457	22,299
	3% sinking fund debentures		2,261
	Total current liabilities	74,692	72,168
Working capital (net current assets)		99,087	95,650
Other assets	Notes receivable	14,973	18,176
	Deferred charges	890	1,085
	Fixed assets (Note 6)	53,508	47,056
	Goodwill, trademarks and patents	1	1
	Excess of assets over current liabilities	168,459	161,968
Other liabilities	Long term debt (Note 7)	34,476	36,956
	Deferred income taxes	5,485	4,559
	Minority interest	1,467	1,232
		41,428	42,747
	Excess of assets over liabilities	127,031	119,22
Shareholders' equity	Capital stock (Note 9)	54,153	54,15
	Capital surplus (Note 5)	2,230	2,230
	Retained earnings	70,648	62,838
		127,031	119,22
The attached notes form an integral part	of these statements.	Paul F	by the Board Paré, Directo Ross, Directo

Consolidated Statement of So	ource and Application of Funds	1970		
		Thousan	ds of dollars	
Source of funds	Net earnings before extraordinary items Non-cash items:	15,691	13,383	
	Depreciation	4,132	4,371	
	Deferred income taxes	1,121	(299)	
	Deferred charges	120	(40)	
	Loss (gain) on disposal of fixed assets	(548)	973	
	Minority interest	247	93	
	Funds provided from operations	20,763	18,481	
	Sale of fixed assets	1,805	945	
	Sale of subsidiary companies	-	2,881	
	Income tax adjustments	359		
	Working capital of consolidated subsidiaries acquired	and the same of th	12,687	
	Notes receivable	3,334	(1,365)	
		26,261	33,629	
Application of funds	Dividends	8,084	8,084	
	Dividends to minority shareholders of subsidiaries	11	11	
	Fixed assets	12,104	4,033	
	Purchase of subsidiaries		47,644	
	Foreign exchange adjustment	467		
	6% cumulative preference shares		30	
	Debentures maturing in less than one year		2,261	
	Working capital of consolidated subsidiary sold		650	
	Long term debt	2,158	(35,637)	
		22,824	27,076	
Working capital	Increase in working capital	3,437	6,553	
3	Beginning of year	95,650	89,097	
	End of year	99,087	95,650	

The attached notes form an integral part of these statements.

Notes to the Consolidated Financ	ial Statements	1970	1969
		Thousar	nds of dollars
1. Principles of consolidation and related information	The consolidated financial statements include the accosubsidiaries. All United States dollar amounts have been translated exchange rates in effect at year end except for net fixed translated at appropriate rates in the years of acquisition For purposes of comparison, certain minor adjustments financial statements. It has been the company's practice to charge directly to the purchase price of the subsidiaries over the value of acquisition. In 1970 such excess was reduced by \$203 savings permitted by United States tax laws.	to Canadian dollars I assets which have n. s have been made to o retained earnings t their assets at dates	at the been the 1969 he excess of of
2. Operations by type of business	Sales Tobacco Food Retail Wine Intercompany elimination	435,249 112,088 39,399 5,925 (10,498)	380,924 97,515 38,673 6,070 (10,195
		582,163	512,987
	Earnings from operations Tobacco Food Retail Wine	32,720 3,001 784 808	26,209 3,379 83 256
		37,313	29,927
	General administration and nonrecurring items	1,784	893
		35,529	29,034
	1969 results of the food business are included from th of S and W Fine Foods Inc., Progresso Foods Corp. an		
3. Extraordinary items	Loss on disposal of subsidiary companies	Nil	1,157
4. Inventories	Inventories by division, valued principally at average co Tobacco Food Retail Wine	91,223 27,295 3,835 2,940	78,807 26,266 3,921 2,411
		125,293	111,405

		Thou	sands of dollars
			burias of aonaic
The following items have been charged the year:	(credited) before	determining no	et earnings for
Depreciation Interest on long term debt Deferred income taxes		4,132 3,279 1,121	4,371 2,569 (299
Remuneration of directors and senior officers	Present number	During the year	Aggregate remuneration
	1970	1970	1970
Directors, all of whom are officers Officers	10 17	12 18	1,084
	1969	1969	1969
Directors, all of whom are officers Officers	9 14	13 20	751
in 1990. At December 31, 1970, the unf	unded liability for		
leases with expiry dates extending to 19 to \$2,420 (1969 — \$2,337), and the min	96. Rental expensimum annual rent	ses for the year tal under such	r amounted leases amounts
Land Buildings Equipment		5,184 39,274 53,573	5,876 31,416 52,068
Accumulated depreciation		98,031 44,523	89,360 42,304
Fixed assets		53,508	47,056
	Depreciation Interest on long term debt Deferred income taxes Remuneration of directors and senior officers Directors, all of whom are officers Officers Directors, all of whom are officers Officers Pension plans Past service costs of employees' pension in 1990. At December 31, 1970, the unfot approximately \$2,913 (1969 — \$3,19) Long term leases The company has outstanding commitm leases with expiry dates extending to 19 to \$2,420 (1969 — \$2,337), and the min to approximately \$1,630 before giving exclauses in certain of the leases. Capital surplus Capital surplus consists of amounts tranthe Canada Corporations Act in respect purchased and cancelled. Land Buildings Equipment Accumulated depreciation	Depreciation Interest on long term debt Deferred income taxes Remuneration of directors and senior officers Directors, all of whom are officers 9 Officers 14 Pension plans Past service costs of employees' pension plans are being fin 1990. At December 31, 1970, the unfunded liability for to approximately \$2,913 (1969 — \$3,196). Long term leases The company has outstanding commitments with respect leases with expiry dates extending to 1996. Rental expens to \$2,420 (1969 — \$2,337), and the minimum annual rent to approximately \$1,630 before giving effect to escalation clauses in certain of the leases. Capital surplus consists of amounts transferred from retain the Canada Corporations Act in respect of 6% cumulative purchased and cancelled. Land Buildings Equipment Accumulated depreciation	Depreciation

Notes to the Consolidated Fin	nancial Statements	1970	1969
		Thousan	ds of dollars
7. Long term debt	Payable in U.S. funds Bank loans — payable June 30, 1974 bearing interest at New York prime bank rate plus 1½%	29,321	31,283
	Loan — payable in four annual instalments commencing March 31, 1972 bearing interest at New York prime bank rate less 1%	3,987	4,324
	Sundry mortgages and debentures	1,168	1,349
		34,476	36,956
8. Dividends paid	On 6% cumulative preference shares	348	348
	On common shares	7,736	7,736
		8,084	8,084
9. Capital stock	6% cumulative preference shares, par value \$4.86 2/3 each Authorized and issued 1,650,000 shares Less purchased and cancelled 458,112 shares		
	Outstanding 1,191,888 shares	5,800	5,800
	Redeemable sinking fund preference shares, par value \$25 each Authorized 200,000 shares Issued Nil		
	Common shares, no par value Authorized 10,800,000 shares Issued 9,670,532 shares	48,353	48,353
		54,153	54,153
10. Subsequent events	A preliminary prospectus has been filed with Canadian sec company is considering long term borrowing to replace the \$29,000 U.S. The company has agreed to purchase redeemable preferred Productions Limited in the amount of \$600 payable upon in In accordance with a letter agreement dated February 18, 18, 19,78 U.S. included in long term debt, owing by one of the prepaid on or about May 1, 1971.	e existing loans of d shares of Edite ssue. 1971 a mortgage	of

Auditors' Report

To the Shareholders of Imasco Limited

We have examined the consolidated balance sheet of Imasco Limited and subsidiary companies as at December 31, 1970 and the consolidated statements of earnings, retained earnings and source and application of funds for the year then ended. Our examination included a general review of the accounting procedures and such tests of accounting records and other supporting evidence as we considered necessary in the circumstances.

In our opinion, these financial statements present fairly the financial position of the companies as at December 31, 1970 and the results of their operations and the source and application of their funds for the year then ended, in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Deloitte, Haskins & Sells

Chartered Accountants 930 Sun Life Building Montreal 110, Canada

February 19, 1971

Transfer Agents Crown Trust Company, Montreal The Royal Trust Company, Halifax, Toronto, Calgary, Vancouver

Registrars

Montreal Trust Company, Halifax National Trust Company, Limited, Montreal, Toronto, Vancouver The Royal Trust Company, Calgary

Stock Exchange Listings Montreal, Toronto, Vancouver and London, England

Year Review (a)	1970	1969
Sales	582,163	512,987
Depreciation	4,132	4,371
Earnings before income taxes	,	26,016
Income taxes	15,154	12,540
Net earnings before extraordinary items		13,383
	*	12,226
Earned on common shares before extraordinary items		13,035
Per common share	\$ 1.59	\$ 1.35
On preference shares	348	348
On common shares	7,736	7,736
Per common share	\$.80	\$.80
On fixed assets	12,104	4,033
Current assets	173,779	167,818
Current liabilities	74,692	72,168
Working capital	99,087	95,650
Investment in non-consolidated subsidiaries including loans and advances		
	98.031	89,360
	· ·	47,056
		36,956
Excess of assets over liabilities	127,031	119,221
Preference shareholders	5,800	5,800
Common shareholders	121,231	113,421
Per common share	\$12.54	\$11.73
	Sales Depreciation Earnings before income taxes Income taxes Net earnings before extraordinary items Net earnings after extraordinary items Earned on common shares before extraordinary items Per common share On preference shares On common shares Per common share On fixed assets Current liabilities Working capital Investment in non-consolidated subsidiaries including loans and advances Fixed assets (before depreciation) Fixed assets (less depreciation) Long term debt Excess of assets over liabilities Preference shareholders Common shareholders	Sales

⁽a) 1961/68 revised in accordance with 1969 presentation.

⁽b) Revised to include Growers' Wine Company Limited and Redwood Food Packing Co.

⁽c) Revised to include Beau Chatel Wines Limited.

3 1962	1963	1964	1965	1966(c)	1967	1968(b)
cept 'per common share' stat	dollars — excep	(Thousands of o				
5 373,392 35	355,065	351,456	366,262	373,069	393,315	421,265
	3,327	3,372	3,486	3,835	4,135	4,075
6 26,261 2	23,416	23,807	26,778	24,637	25,237	24,730
1 12,923 1	10,391	11,228	12,832	11,624	11,656	12,207
5 13,338 1	13,025	12,579	13,946	13,013	13,581	12,465
5 13,338 1	13,025	12,579	13,946	13,013	13,581	12,646
7 12,856 1	12,577	12,156	13,533	12,619	13,215	12,112
0 \$ 1.33 \$	\$ 1.30	\$ 1.26	\$ 1.40	\$ 1.30	\$ 1.37	\$ 1.25
8 482	448	423	413	394	366	353
2 7,737	7,252	7,011	7,253	8,461	7,736	7,736
5 \$.80 \$	\$.75	\$.72½	\$.75	\$.87½	\$.80	\$.80
7 4,146	5,197	2,740	3,491	8,451	5,187	4,404
4 123,304 11	121,674	124,015	120,765	115,964	124,295	125,562
1 28,598 2	26,911	28,815	31,300	27,786	32,507	36,465
3 94,706 9	94,763	95,200	89,465	88,178	91,788	89,097
	_		13,077	13,425	14,821	17,855
5 61,199 5	64,725	64,928	67,076	75,215	78,044	81,257
9 33,699 3	34,769	33,808	33,195	38,198	38,845	40,221
2 9,987 1	8,582	7,035	2,262	2,261	2,261	2,261
2 114,901 10	119,142	123,966	129,643	133,366	137,929	139,746
5 8,030	7,215	6,973	6,766	6,518	5,973	5,830
7 106,871 10	111,927	116,993	122,877	126,848	131,956	133,916
7 \$11.05 \$	\$11.57	\$12.10	\$12.71	\$13.12	\$13.65	\$13.85
5 61,199 5 9 33,699 3 2 9,987 1 2 114,901 10 5 8,030 7 106,871 10	64,725 34,769 8,582 119,142 7,215 111,927	64,928 33,808 7,035 123,966 6,973 116,993	077 076 195 262 643 766	13,0 67,0 33,1 2,2 129,6 6,7	13,425 13,0 75,215 67,0 38,198 33,1 2,261 2,2 133,366 129,6 6,518 6,7 126,848 122,8	14,821 13,425 13,0 78,044 75,215 67,0 38,845 38,198 33,1 2,261 2,261 2,2 137,929 133,366 129,6 5,973 6,518 6,7 131,956 126,848 122,8









